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SPECIAL REGULATIONS NO. 49.

TRAINING CAMPS

FOR RESERVE OFFICERS AND CANDIDATES FOR APPOINTMENT AS SUCH, MAY 15–AUGUST 11, 1917

ESTABLISHED UNDER THE NATIONAL DEFENSE ACT OF JUNE 3, 1916

1917

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SPECIAL REGULATIONS NO. 49.

WAR DEPARTMENT,
WASHINGTON, *May 5, 1917.*

The following regulations governing the training camps for reserve officers and candidates for appointment as such, established under the national defense act of June 3, 1916, for the period May 15–August 11, 1917, are published for the information and guidance of all concerned.

BY ORDER OF THE SECRETARY OF WAR:

H. L. SCOTT,
Major General, Chief of Staff.

OFFICIAL:
H. P. McCAIN,
The Adjutant General.

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TRAINING CAMPS FOR RESERVE OFFICERS AND CANDIDATES FOR APPOINTMENT AS SUCH.

1. These camps are established under authority of section 54, national defense act. Civilians in attendance are enlisted as authorized in that section. Reserve officers are assigned to duty at these camps under authority of section 38, national defense act. Enlisted men in the service of the United States and authorized to attend these camps will be on detached service status.

2. The object of these training camps is to train reserve officers and other selected eligibles who are candidates for appointment as reserve officers with a view to meeting the great need for many officers. Those who are found suitable will be appointed to appropriate grades and assigned in the best interests of the service.

3. All who are found suitable will be commissioned in the Officers' Reserve Corps. Under regulations to be published in due time, selection will be made from all who are so appointed to meet the requirements as they exist at the time.

4. Each camp will be organized as one provisional training regiment, commanded by the camp commander, and subdivided into 15 companies, troops, and batteries. Regiments will be numbered to correspond to their divisional areas. The subordinate units will be designated first (second, third, fourth, fifth. sixth, seventh, eighth, ninth) company, first (second) troop, first (second, third) battery, and Engineer company.

5. The members of the Engineer company will be designated in advance by the Chief of Engineers. All others in the training regiment will be assigned to companies, troops, and batteries by the commanding officer in accordance with known adaptability and past experience. Each company, troop, and battery will have, as nearly as practicable, an equal number of reserve officers; equal also as to rank and age. Those who are not reserve officers will also be distributed as evenly as practicable on the basis of age and past experience. These assignments

will not be final. During the first period (May 15 to June 16) the adaptability, qualifications, and experience of each man will be more carefully inquired into. At the end of the first period transfers will be made to effect a final distribution among the organizations of each arm with a view to special training by arms of the service during the second period. This final distribution will be based on adaptability, qualifications, and experience of the individuals concerned. The method of determining and effecting this distribution is left to commanding officers.

6. During the first period a number of candidates will be designated from the First, Second, Fifth, Sixth, Seventh, Twelfth, Fifteenth, and Sixteenth Provisional Training Regiments for further training in Coast Artillery service during the second period. The number to be designated and all arrangements for their further training will be determined by the Chief of Coast Artillery.

7. Officers on duty as instructors in the training camp shall be relieved of all administrative work as far as practicable, except the supervision of same. All records, reports, rosters, etc., shall be prepared by designated reserve officers and candidates as part of their instruction.

8. Each company, troop, or battery will be commanded, administratively, by the senior officer (regular or reserve) assigned to it. The Regular Army officer or officers assigned to each company, troop, or battery will be known as instructors. They will be in full charge of instruction, regardless of rank with respect to reserve officers. Reserve officers and candidates may be designated assistant instructors for subjects in which they have special knowledge. The administrative personnel of each organization will be detailed from its members. Every officer of the Regular Army and all reserve officers who are appointed assistant instructors will carefully observe the conduct and work of other members of the company, troop, or battery so as to be in a position to assist examining boards.

9. Instructors will arrange rosters whereunder all members of the company are given approximately equal opportunities to act in each company grade. Exception may be made in the case of men who have shown unfitness or incapacity and who will probably not profit enough by the experience to warrant detail in higher grades.

10. Except for the purpose of maintaining discipline and good order all concerned must forget rank, and live and work on

equal terms. They should be informed of the spirit that has grown at the Army Service Schools and that permits effective and cordial cooperation at all times. Rank is of no importance in a school, particularly under the conditions that surround these camps. Rank will become of vital importance when these training camps are closed and their graduates are assigned to the normal duties of officers.

11. The ordinary regimental, company, troop, and battery records, rations, reports, etc., will be used, except that the "certificate of suitability" and "letter of application for appointment in the Officers' Reserve Corps" will be referred to for necessary personal data, and will be retained with the company records until called for by examining boards.

12. Any reserve officer on duty at a training camp who evidences unfitness for his duties by reason of habits, lack of character, inefficiency, or who is guilty of misconduct, will be reported at once to the commanding officer of the camp. Upon receipt of such report the commanding officer will convene a board of officers to determine the correctness of the report and the suitability of the officer and to submit recommendations. This report will be forwarded to the War Department, through the department commander, without delay. The action prescribed above will be taken in lieu of the action prescribed for reserve officers in general by paragraphs 41 and 42, Officers' Reserve Corps Regulations (Special Regulations No. 43).

13. Senior instructors will supervise instruction and are responsible for results. Their recommendations with reference to instructor personnel will be given great weight.

14. Those attending the camps will be required to comply with all orders or instructions issued by proper authority, and must earnestly and actively pursue the course of instruction prescribed. Any failure in this respect, any inattention or neglect, may be punished by the withholding of privileges. In aggravated cases candidates will be discharged by the commanding officer. In all cases the decision of the commanding officer shall be final. The commanding officer will detail a provost officer, with necessary assistants, whose duty it shall be to prevent breaches of regulations and infractions of discipline outside of camp and to enforce the rule that everyone in camp shall present a neat and soldierly appearance when out of camp or post and shall behave in a quiet and orderly manner.

15. All reserve officers under 45 years of age and all candidates who have not had typhoid fever or who are not otherwise protected against it will be given the typhoid prophylaxis.

16. Regardless of the form of physical examination of candidates at the time of their examination at their homes, each candidate will be examined at some time during the camp in the manner prescribed by Officers' Reserve Corps Regulations (Special Regulation No. 43). The report of this physical examination will be submitted to the board of officers that examine the candidate, toward the close of the camp, for appointment in the Officers' Reserve Corps.

17. As far as practicable the latest model of Infantry equipment will be issued to all reserve officers and candidates for use during the basic course. For the remainder of the camp reserve officers and candidates will be issued the equipment pertaining to the arm in which they are being trained, in as far as such equipment is available. This equipment is issued for the purpose of instruction and will consist of the equipment prescribed for privates.

18. Complete sets of equipment (made up in sacks or barrack bags when practicable) will be issued to each candidate, who will check up the articles of equipment and sign a property receipt for the same, under the supervision of a reserve officer. These receipts will be kept by the quartermaster.

19. Before departure from camp, all equipment must be cleaned by the candidate and will then be inspected and checked in by a reserve officer or quartermaster agent, from the property receipt. All property lost or damaged will be charged to the candidate.

20. As soon as practicable after arrival in camp, candidates will be reimbursed for their expense of transportation at such rate as may be fixed by Congress. Every candidate who reports at camp in accordance with the notification sent him will be entitled to reimbursement for transportation.

21. The United States will furnish subsistence in kind while in camp at cost of not to exceed 50 cents per man per day, this to include the cost of all food, supplies, and the cost of handling, preparing, and serving ration. Camp commanders are authorized to hire such civilians as may be necessary for messing the candidates. These civilians shall be paid from the subsistence allowance. Reserve officers will mess with candidates and will reimburse the mess fund at the rate of 50 cents per day.

22. The Quartermaster Corps will, as far as practicable, furnish candidates the following uniform:

1 hat, service.
1 hat cord, U. S. T. C.
1 coat, service.
2 shirts, flannel, O. D.
2 breeches, service.
1 pair leggins, canvas.
1 pair shoes, marching.
1 badge, U. S. T. C. (for left arm).

23. Upon completion of camp the articles not purchased by candidates after appointment in the Officers' Reserve Corps (if uninjured, except through reasonable wear and tear) shall be returned to the camp quartermaster. Such articles as are in a condition to justify the expense will be marked, "Cleaned and stored for reissue at subsequent camps."

24. All uniforms worn in camp must conform strictly to the approved Government pattern.

25. The Government will furnish cots, bed sacks, blankets, tentage, cooking and mess outfits, arms and equipment, and such other articles as may be necessary. These articles must be turned in at the termination of the camp unless purchased by candidates after appointment in the Officers' Reserve Corps. Any articles lost or damaged through carelessness or neglect will be charged in the usual manner.

26. Each reserve officer or candidate will be issued for use during the camp such official publications as may be needed in connection with the course he is pursuing.

27. Camp exchanges may be established under such regulations as the department commander may prescribe. No enlisted man of the Army serving with the colors will be employed in such exchanges. Any profits derived from the operation of the exchange will be expended, under the direction of the department commander, for the interests of these camps.

28. Official publications may be sold at the camp exchange at cost price. No private publications, except newspapers and magazines and those publications authorized in War Department orders for the Army, National Guard, or Officers' Reserve Corps, will be sold or advertised within the limits of the camp.

29. The courses of instruction are based on the experience of foreign armies during the past three years. The first requisite in the training of modern armies is thoroughness and precision

in the fundamentals and in details. The prescribed courses are designed to teach, in the most thorough manner possible in the short time available, the duties of an officer as—

(*a*) *Instructor;* by subjecting our future officers to the same drills and individual training that they in turn must give to their future commands, with the same rigid discipline and attention to detail that they must exact when they become officers of an organization that is to be trained.

(*b*) *Manager;* by subjecting them to the same mode of life that will obtain with respect to their future commands, supplementing the same with instruction in the proper method of supplying, messing, administering, and disciplining organizations, and caring for health, welfare, comfort, and sanitation.

(*c*) *Leader;* by illustrating the tactical employment of troops and by giving each an opportunity for practice in tactical leadership.

Regardless of grade or age, all who attend these camps must be required to take the prescribed course subject only to the exceptions made in the case of those who are designated as assistant instructors in particular subjects. Regimental and battalion commanders in service will be supervisors and inspectors of instruction, management, and leadership. They must know the art as thoroughly as their junior officers. A man who is too confident of his knowledge and experience to submit cheerfully to the detailed instruction and physical efforts required by the prescribed course is not temperamentally suited to the present emergency.

30. The course in physical training is published in a separate pamphlet.

31. These regulations are necessarily incomplete. The foregoing paragraphs, and the letters, telegrams, and memoranda which appear in the following pages comprise a statement of the nature and purpose of these training camps. Commanding officers, instructors, and all others who faithfully, cheerfully, and conscientiously carry out the spirit of these regulations and solve the details that pertain to their respective tasks will have performed their duty well, but this statement is not intended to discourage officers from asking for instructions or information relative to important matters in case of reasonable doubt.

32. Supplemental regulations relative to examination and selection of reserve officers and candidates will be published at an early date.

The following letters, telegrams, memoranda, etc., are published as part of these regulations for the information and guidance of all concerned.

[1. Telegram.]

April 17, 1917.

Commanding General, all Departments in the United States:

Prepare and conduct training camps under section 54, national defense act, limiting attendance to reserve officers and candidates for appointment as such. Limited to Infantry, Cavalry, Field Artillery, Engineers,[1] and Coast Artillery. Camps to be located as follows:[2]

All officers for administration and instruction will be detailed from this office as soon as practicable. Detailed regulations and courses of instruction will be furnished later. In general follow provisional regulations, citizens' training camps, for the present, except enlistment oath, changed to read three months beginning May 8,[3] and including agreement to accept such appointment in Officers' Reserve Corps as may be tendered by the Secretary of War. No appropriation or authority to order reserve officers to active duty, but all such are invited to attend for the full three months without enlisting. No assurances can be given now relative to pay of reserve officers or candidates.[4] Object of each camp is the training and selection of officers for a full division and one additional Cavalry regiment. Maximum attendance at each camp will be 2,500, divided into 15 companies during the first month, and then reassigned to 9 Infantry companies, 2 troops, 3 batteries, and 1 Engineer company for the remaining two months. Object of each organization named is to train all members thereof and finally select officers for one regiment and appoint remainder as additional reserve officers if competent. Use barracks, buildings, barrack furniture, kitchen and mess equipment, and all else that is available at places indicated. Supplement with temporary structures, supplies, and other articles required for housing, messing, and instruction as may be needed. All funds heretofore allotted for citizens' training camps and suspended April 6 may now be used for these camps and are now made available. If practicable, latest model Infantry equipment will reach camps before May 8. Urge all men to furnish own uniforms in ad-

[1] See Nos. 12 and 19.
[2] Omitted here. See No. 2.
[3] Changed later to May 15, 1917.
[4] See No. 7.

vance if practicable. Course begins May 8, but camps should be ready to receive men May 1. Attendance limited to the following:

Reserve officers of the line and engineers, members of Reserve Officers' Training Corps over 20 years and 9 months old and other cadet students of same age, graduates of military schools and other citizens with same minimum and 44 years maximum age. All must have personal qualifications outlined in paragraph 57, Officers' Reserve Corps Regulations. Preference given to men of valuable military experience. Use all officers in department to examine applicants as heretofore authorized for examination for Officers' Reserve Corps. Certificates of examining officer will go to commanding officer of camp concerned. Students in college should be advised to attend the camp provided for their home State, but this is not compulsory. From certificates received camp commander will select and notify 2,500 men if more than that number are certified to him as suitable. Provide for the necessary publicity. Spread broadcast the phrase "the first 10,000," which implies the 10,000 ablest leaders to be selected from the whole country to officer the first half million troops and many mature men wanted because of need for officers who can be given higher grades when additional forces are organized. Urge professors of military science and tactics to send their best men of suitable age. Urge college authorities to graduate seniors selected to be candidates. For the necessary guard at each camp you are authorized to use one or more companies of the nearest National Guard regiment or hire civilian watchmen. If practicable, provision will be made for attendance of Regular Army troops.

McCain.

[2. Letter.]

From: The Adjutant General of the Army.

To: Department commanders in the United States and staff corps and departments.

Subject: Plan for establishment of training camps.

The Secretary of War directs me to inform you that the following plan will be put into operation for the purpose of training citizens to become reserve officers:

1. Make preparations at once for the establishment of training camps for reserve officers and candidates for appointment in the Officers' Reserve Corps of Infantry, Cavalry, Field Artillery, Engineers, and Coast Artillery for each of the proposed

16 Infantry divisions, with provision for training officers for an additional Cavalry regiment at each camp, and a similar contingent of Coast Artillery reserve officers or candidates for appointment as such in the divisional camps that contain coast defenses. The camps and the administrative and instruction personnel to be as follows:

Divisional area.	Camp at—	Commanding officers.	Adjutants.	Senior instructors.	Infantry instructors.	Cavalry instructors.	Field Artillery instructors.
I	Fort Ethan Allen [1]	1	1	1	9	2	3
II	Plattsburg Barracks	1	1	1	9	2	3
III	Madison Barracks	1	1	1	9	2	3
IV	Fort Niagara	1	1	1	9	2	3
V	Fort Myer [1]	1	1	1	9	2	3
VI	Fort Oglethorpe	1	1	1	9	2	3
VII	Fort McPherson	1	1	1	9	2	3
VIII-IX	Fort Benjamin Harrison	1	1	2	18	4	6
X-XI	Fort Sheridan	1	1	2	18	4	6
XII	Fort Logan H. Roots	1	1	1	9	2	3
XIII	Fort Snelling	1	1	1	9	2	3
XIV	Fort Riley	1	1	1	9	2	3
XV	Leon Springs	1	1	1	9	2	3
XVI	Presidio of San Francisco	1	1	1	9	2	3
	Total	14	14	16	144	32	48

Divisional area.	Camp at—	Engineer instructors.	Coast Artillery instructors.	Quartermasters.	Medical officers.	Sergeants major, or acting.	Quartermasters, noncommissioned officers.	Hospital Corps.
I	Fort Ethan Allen [1]	1	1	2	2	2	3	12
II	Plattsburg Barracks	1	1	2	2	2	3	12
III	Madison Barracks	1	.....	2	2	2	3	12
IV	Fort Niagara	1	.....	2	2	2	3	12
V	Fort Myer [1]	1	1	2	2	2	3	12
VI	Fort Oglethorpe	1	1	2	2	2	3	12
VII	Fort McPherson	1	1	2	2	2	3	12
VIII-IX	Fort Benjamin Harrison	2	.....	3	3	3	4	18
X-XI	Fort Sheridan	2	.....	3	3	3	4	18
XII	Fort Logan H. Roots	1	1	2	2	2	3	12
XIII	Fort Snelling	1	.....	2	2	2	3	12
XIV	Fort Riley	1	.....	2	2	2	3	12
XV	Leon Springs	1	1	2	2	2	3	12
XVI	Presidio of San Francisco	1	1	2	2	2	3	12
	Total	16	8	30	30	30	44	180

[1] Department commander authorized to name a different location.

NOTE.—Plattsburg Barracks was designated in place of Fort Ethan Allen.

The Adjutant General will detail additional officers if the attendance makes such details necessary and if officers are available.

2. These camps will be under the supervision of department commanders. Barracks, buildings, barrack furniture, and kitchen and messing equipment now at the places indicated will be used and supplemented with temporary structures, supplies, etc., as may be needed. The commanding general, Southern Department, will be permitted to select some place other than Leon Springs for the camp of the fifteenth divisional area if he deems a change advisable.

3. All expenditures for transportation, subsistence, uniforms, and temporary shelter to be paid for out of funds appropriated for citizens' training camps authorized under section 54, national defense act, unless and until other funds become available.

4. The necessary individual equipment of the latest model will be furnished in time to be issued May 8. Uniforms will be furnished at the same time, if possible; otherwise, at the earliest practicable date after the beginning of camp.

5. The arrangements at the designated points and the action on applications for admission to such camps will be such that the course may begin May 8[1] with all reserve officers and candidates present on that date. Camps to be ready for the reception of reserve officers and candidates May 1.[1]

6. Attendance at the proposed camps will be limited to the following citizens:

(*a*) Reserve officers.

(*b*) Members of the Reserve Officers' Training Corps over 20 years and 9 months of age.

(*c*) Other students over 20 years and 9 months of age who are members of Cadet Corps.

(*d*) Graduates of military schools who are over 20 years and 9 months of age and under 44 years of age.

(*e*) Other citizens over 20 years and 9 months of age and under 44 years of age who are acceptable under paragraph 5 of the letter from The Adjutant General's Office (A. G. 2532781A), which paragraph reads as follows:

"In the event that the applicant has had no military training, or military training of little value, he may nevertheless be recommended for commission as second lieutenant (subject to

[1] Date changed later. Postponed one week.

the 32-year age limit) provided he is a college graduate, or senior in college, or clearly a well-educated man, and provided he has demonstrated in business, athletics, or other activity that he possesses, to an unusual degree, the ability to handle men."

7. Department commanders will designate Regular Army officers now stationed throughout the country to examine applicants for such camp training; this to be in addition to present duties, The Adjutant General and department commanders to arrange for the necessary publicity and for regulations governing the examining officers, in order to preserve a high standard in selecting men to attend these camps.

To expedite action on applications, the officers designated to examine applicants will send the certificate of suitability to the camp commander and give a duplicate to the applicant, who will not report at camp until directed to do so by the camp commander. The certificate of suitability will show that the applicant was examined, found to be qualified, and is recommended for attendance at camp. To the best of his ability the officer will satisfy himself as to applicant's physical fitness to be an officer, procuring the aid of an Army medical officer or civilian physician if practicable. The officer's certificate will be the applicant's credentials on arriving at the designated camp. Camp attendance to be governed by Provisional Regulations, Citizens' Training Camps, heretofore published, except that the enlistment oath therein will cover a period of three months, and an agreement to accept a commission in Officers' Reserve Corps, if recommended therefor.

8. The course of instruction will be based on the course now provided for provisional second lieutenants at Fort Leavenworth and the courses prescribed for newly appointed British and Canadian officers. Maj. H. B. Fiske, Infantry, D. O. L., will be ordered to Washington for two weeks for temporary duty to assist in the preparation of the course of instruction.

9. The first month in camp will be devoted to basic Infantry instruction and instruction in those duties of officers that are common to all arms. At the end of the month those in attendance will be classified on the basis of past experience, aptitude, etc., and prorated among the arms (Infantry, Cavalry, Field Artillery, Coast Artillery, Engineers), and in each arm they will be divided into groups in such manner that there will be one group for each regiment, to be organized under the plan existing at the time of this division of the groups. The course for the last two months will be formulated accordingly.

10. Reserve officers will be invited to attend camp without actually enlisting, unless in the meantime appropriations permit the War Department to order them to active duty for instruction, in which case they shall be so ordered. Their status as reserve officers not to be adversely affected if they fail to attend.[1]

11. Commanding officers of camps will be authorized to discharge at any time any person who has demonstrated that he is mentally, physically, or morally unfit to become a reserve officer. Commanding officers of camps will be authorized to relieve reserve officers from active duty, if any are on active duty, in case such reserve officers demonstrate that they are mentally, physically, or morally unfit.

12. At the end of the course the officers for the regiment which any particular group represents will be selected by the Regular Army officers on duty at the camp.

13. For the necessary guards, department commanders are authorized to use at each camp one or more companies from the nearest National Guard regiment, or to hire civilian watchmen.

14. The Judge Advocate General will be requested to prepare a bill or proviso to be submitted to Congress, under the terms of which the maximum age limit for each grade in the Officers' Reserve Corps will be increased by five years for those citizens who are appointed to the Officers' Reserve Corps after a three months' course in camp training in time of war.

15. The Adjutant General will carry this plan into effect in the manner indicated above, and will decide all minor questions in connection therewith.

All funds heretofore allotted for citizens' training camps and suspended April 6 may now be used for these camps, and are now made available.

H. P. McCain,
The Adjutant General.

[3. Telegram.]

April 18, 1917.

Commanding General, all Departments in the United States:

Suspend examination of applicants for appointment as reserve officers of Infantry, Cavalry, Coast Artillery, and Field Artillery. Inform applicants they should apply for permission to attend training camps ordered April 17. Inform applicants who have already been examined and recommended, but not yet commissioned, that War Department must suspend further ap-

[1] This sentence now inapplicable.

pointments until close of training camps, but they will be admitted to such camps without further formality if they state such desire by indorsement on your letter of notification and forward same direct to commanding officer of training camp in their district.[1] With respect to other applicants prepare blank form for use of Regular Army officers designated to examine applicants. This form to be as follows:

"I certify that I have personally examined ——— as directed by the commanding general, ——— department. I find his educational qualifications to be as follows: ———. I find his military experience to be as follows: ———. I find his physical condition to be as follows: ———. I find that he is a citizen of the United States, —— years of age, —— inches in height, and weighs about —— pounds. I further certify that I would recommend him for appointment in the Officers' Reserve Corps if I were examining him under paragraph 57, Officers' Reserve Corps Regulations. I recommend that he be admitted to the training camp to be held at ———.

"——— ——— (signature)."

If the examining officer can not certify to the suitability of candidate as outlined above, no certificate will be prepared. The blank form will contain the preliminary agreement as in provisional regulations citizens training camps to be subscribed by applicant if recommended.[2] This certificate of suitability will be forwarded direct to commanding officer of appropriate training camp. A duplicate will be furnished the candidate by the examining officer.

McCain.

[4. Telegram.]

April 19, 1917.

The Commanding General,
All Departments in the United States:

Following are additional instructions relative to admission to citizens' training camps:

Before examination of the applicant by the officer designated by you the applicant will furnish this examining officer a letter

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[1] See No. 8.

[2] Which reads as follows: "I agree to attend for the full period, unless unforeseen circumstances should prevent, or unless sooner discharged by competent authority, and to obey the rules and regulations established for the government of the camp."

of application for examination for commission in Officers' Reserve Corps properly filled out and sworn to and using the form prescribed on pages 55 and 56 Officers' Reserve Corps Regulations, Special Regulations No. 43. In case the applicant is certified as suitable in the form prescribed in telegram from this office April 18, the letter of application will accompany the certificate which is sent to commanding officer of training camp. If applicant is not certified as suitable, the letter of application will be forwarded to department headquarters with indorsement of examining officer stating that applicant was examined and not certified as suitable. Such letters will be filed at department headquarters without further action.

McCAIN.

[5. Telegram.]

APRIL 19, 1917.

COMMANDING GENERAL, ALL DEPARTMENTS IN THE UNITED STATES:

Reference to training camps ordered April 17. Preparations at designated camp sites will be expedited by personnel now under your control without waiting for additional personnel to be sent to these camps by orders from this office.

McCAIN.

[6. Telegram.]

APRIL 20, 1917.

THE COMMANDING GENERAL, ALL DEPARTMENTS IN THE UNITED STATES:

With refereuce to training camps ordered April 17. Preparations at designated camp sites will be expedited by personnel now under your control, including quartermaster and temporary commanding officers, without waiting for the additional personnel to be sent to these camps by orders from this office. The officers to be ordered from this office are commanding officers, adjutants, and quartermasters, and medical personnel as in letter from this office dated April 18. Also one officer for each camp, who for the present is designated senior instructor but who may be superseded by an officer senior to him if such senior is detailed by department commander, in which case the other becomes an instructor. From personnel under their command department commanders will detail other instructors in so far as supply of suitable officers permits and re-

port deficiency by telegraph to this office. Minimum number of instructors for each camp will be nine Infantry, three Field Artillery, two Cavalry, and one Engineer, in addition to senior instructor, and one Coast Artillery officer to each of following camps: Plattsburg, Myer, Oglethorpe, McPherson, Logan H. Roots, Leon Springs, and Presidio, San Francisco. The commanding general, Southern Department, will recommend by telegraph to this office suitable officers for detail to camps in other departments.

McCain.

[7. Telegram.]

April 19, 1917.

Commanding General, all Departments in the United States:

Make necessary preparations to order all reserve officers of Infantry, Cavalry, Field Artillery, and Coast Artillery to duty at training camps, ordered April 17, on active service under section 38, national-defense act. This will put them on same status as Regular Army officers with respect to pay and allowances. The above information will not be disseminated until appropriation bill passes and you are informed to issue orders.

McCain.

[8. Telegram.]

April 20, 1917.

Commanding General, all Departments in the United States:

All applicants for commissions in the Officers' Reserve Corps who qualified before duly constituted examining boards will be commissioned without further delay. This includes those who have been notified that they will have to undergo further training. Notify them where practicable.

McCain.

[9. Telegram.]

April 20, 1917.

Commanding General, all Departments in the United States:

Instruct commanding officers of all training camps to telegraph daily to this office a report of total number of approved applications received by them up to date. This will not be a report of number received daily but will be a report of the total number received up to the date of telegram.

McCain.

[10. Telegram.]

April 22, 1917.

Commanding General, all Departments in the United States:

Following telegram to commanding general Western Department repeated for your information and guidance:

"Reference your two telegrams April 21, candidates for Officers' Reserve Corps attending training camps will not be required to make deposits covering uniform equipment. Transportation will be furnished by reimbursement. With reference to your 503 completed examination papers forwarded to War Department recommending commission, you are advised that all will be commissioned, but not necessarily above grade of second lieutenant. This will not prejudice the right of such officers for higher grade at end of training course. Applicants for appointment in Reserve Corps not yet examined should be advised to enroll for training camps under section 54, national-defense act. Question of suitable pay for all who enlist under section 54 is before Congress. Reference your telegram April 19, the advisability of Reserve Officers' Training Corps camps, to be conducted with view to preparing members of that corps for next series of training camps, is under consideration. Shortage of officers and supplies in general may necessitate central camp for each divisional area. No action authorized for the present, but encourage college authorities to continue training students not sent to divisional training camps in May. Several colleges in the East are preparing to enroll graduates as special students in military science course."

McCain.

[11. Telegram.]

April 23, 1917.

Commanding General, all Departments in the United States:

When commanding officers of training camps prepare final list of candidates to be notified to proceed to camp he will exclude all candidates who reside beyond the divisional area which the camp represents, unless the total number of reserve officers and candidates who are residents of the area is less than 2,500, in which case he may supply the deficiency by selecting certified applicants who reside elsewhere. Notify professors military science and tactics, examining officers, cooperating civilian associations, and newspapers. All letters of application for exami-

nation for appointment in Officers' Reserve Corps will be regarded as application for training camps unless applicant expressly states otherwise. Examining officers can then give information and act on applicant's decision.

McCain.

[12. First indorsement.]

A. G. O., *April 24, 1917.*

To the Chief of Engineers:

(1) One of the companies at each camp will consist of 150 members of the Officers' Reserve Corps, Engineer section, or such other persons as may be designated by the Chief of Engineers. The preliminary general training for one month will be uniform with that of all other companies, as prescribed from this office, with such modifications as may be made later.

(2) The Chief of Engineers will ship to each training camp the necessary engineer and reconnaissance equipment for the instruction of 15 Infantry companies.

(3) It is understood that after the preliminary training instruction in engineering work will be carried on. Whether this work will be at special Engineer camps, as recommended by the Chief of Engineers, is a matter that will be submitted to the Secretary of War for his action.

(4) The selection and assignment of the officers of the Engineer section, Officers' Reserve Corps, will be made by the Chief of Engineers, who will notify this office accordingly in order that orders may be issued.

(5) The Chief of Engineers may designate for these camps men who have passed a board and have been recommended for a commission. In case lack of clerical force or other cause prevents a commission issuing in time to order the officer to a camp, a "certificate of suitability" in lieu thereof may be issued by the Chief of Engineers. The holder of this certificate must enlist under section 54, act of June 3, 1916, and be discharged therefrom upon acceptance of commission. Upon receipt and acceptance of commission the man will be placed on active duty status and receive the pay of his grade.

By order of the Secretary of War.

H. P. McCain,
Adjutant General.

[13. Letter.]

APRIL 24, 1917.

From: The Adjutant General of the Army.
To: The Quartermaster General of the Army.
Subject: Officers' training camps.

Referring to letter from this office dated April 18, 1917, establishing camps for training of reserve officers and candidates for appointment as such, the Secretary of War directs that the individual uniform and equipment for the persons that attend these camps will be the latest model prescribed for Infantry privates.

The maximum number in attendance at any camp will be 2,500. Department commanders will inform their department supply officers how many of these are reserve officers. Reserve officers will provide their own uniform and equipment except as to articles which are part of the equipment of a private and not part of the equipment of an officer. Provision will be made for sales to reserve officers of those articles that they are obliged to provide and authorized to purchase.

The necessary equipment for the administration of each of the 15 companies in each camp will be supplied.

H. P. MCCAIN,
Adjutant General.

Same letter sent to Chief of Militia Bureau, Inspector General of the Army, Surgeon General of the Army, Judge Advocate General of the Army, Chief of Engineers, Chief of Ordnance, and Chief Signal Officer.

[14. Telegram.]

APRIL 24, 1917.

COMMANDING GENERAL (OF ALL DEPARTMENTS IN THE UNITED STATES):

Referring letter from this office dated April 18, establishing camps for training of reserve officers and candidates for appointment as such, the Secretary of War directs that the individual uniform and equipment for the persons that attend these camps will be the latest model prescribed for Infantry privates.

The maximum number in attendance at any camp will be 2,500. Department commanders will inform their department supply officers how many of these are reserve officers. Reserve officers will provide their own uniform and equipment, except

as to articles which are part of the equipment of a private and not part of the equipment of an officer. Provision will be made for sales to reserve officers of those articles that they are obliged to provide and authorized to purchase.

The necessary equipment for the administration of each of the 15 companies in each camp will be supplied.

McCain.

[15. Telegram.]

April 24, 1917.

Commanding General (of all Departments in the United States):

Clothing, subsistence, equipage, and miscellaneous supplies pertaining to the Quartermaster Corps required for the maintaining of training camps ordered April 18 will be obtained as far as possible from the post at which the camp is located and the remainder from designated supply depots. With respect to present Eastern Department, clothing and equipage required for New England divisional camp at Plattsburg Barracks obtained from Boston; for other camps at Plattsburg Barracks, Madison Barracks, and Fort Niagara, from New York; for Fort Myer, Fort Oglethorpe, and Fort McPherson, from Philadelphia depot until the Atlanta depot shall have been stocked up. Depot quartermasters concerned have been advised and directed to make prompt shipment immediately upon receipt of requisitions. Articles of clothing and equipage and miscellaneous supplies in excess of requirements will be immediately reported to the depot from which originally obtained and made available for transfer to any other point where they may be required.

McCain.

[16. Letter.]

April 25, 1917.

From: The Adjutant General of the Army.
To: The Chief of Coast Artillery.
Subject: Detail of officers as instructors of training camps.

With reference to letter from this office April 18, 1917, directing the establishment of training camps for reserve officers and candidates for appointment as such, the Secretary of War directs that you submit to this office the names of the officers that

you desire to have ordered to these camps as instructors. The number of officers and locations of camps appears in the table on page 1 of the letter referred to.

H. P. McCain,
Adjutant General.

[17. Letter.]

April 25, 1917.

From: The Adjutant General of the Army.
To: The Chief of Engineers.
Subject: Detail of officers as instructors of training camps.

With reference to letter from this office April 18, 1917, directing the establishment of training camps for reserve officers and candidates for appointment as such, the Secretary of War directs that you submit to this office the names of the officers that you desire to have ordered to these camps as instructors. The number of officers and locations of camps appears in the table on page 1 of the letter referred to.

H. P. McCain,
Adjutant General.

[18. Telegram.]

April 25, 1917.

Commanding General, Western Department,
San Francisco, Cal.:

With reference telegram April 22, all completed examinations for Officers' Reserve Corps, if approved by you, will be forwarded to War Department at once. The persons concerned will be preferred class for training camps and revert to active duty status as officers when commissioned.

McCain.

[19. Telegram.]

April 25, 1917.

Commanding General, all Departments in the United States:

Personnel of 1 of the 15 training companies at each camp will consist of members of the Engineer section, Officers' Reserve Corps, and candidates for that section who have passed a board. Reserve officers not assigned to units will be ordered to camps by War Department on recommendation Chief Engineers. Chief Engineers authorized to designate for camps, communicating direct with camp commanders, candidates in

such numbers as, together with reserve officers ordered, will not make total for Engineer company at each camp exceed 150. This reduces to 2,350 the number to be selected for each camp and assigned to 14 companies.

McCain.

[20. Telegram.]

April 26, 1917.

Commanding General, all Departments in the United States:

When medical reserve officers are needed for examination of applicants for training camps department surgeons will telegraph Surgeon General direct number of officers desired and place of duty.

McCain.

[21. Telegram.]

April 26, 1917.

Commanding General Western Department,

San Francisco, Cal.:

With reference to telegram April 22, all examinations for Officers' Reserve Corps completed April 18, when further examinations were suspended, will be forwarded to War Department at once. These men should be advised to enlist for training camps under section 54 if not appointed in time to be ordered to camp as reserve officers. If enlisted, they will be discharged when appointed reserve officers.

McCain.

Same telegram repeated to commanding generals Eastern, Central, and Southern Departments.

[22. Telegram.]

April 26, 1917.

Commanding General Eastern Department,

Governors Island, N. Y.:

Reference to telegram April 24, department commanders have authority to employ civilian clerks for training camps, payable from appropriation civilian training camps, 1916–17.

McCain.

Same telegram repeated to commanding generals Central, Southern, and Western Departments.

[23. Telegram.]

APRIL 26, 1917.

COMMANDING GENERAL CENTRAL DEPARTMENT,
Chicago, Ill.:

With reference to your telegram April 23, arrangement for maps and books will be made here. Shipment direct to camps.

McCAIN.

Same telegram repeated to department commanders of Eastern, Southern, and Western Departments.

[24. Telegram.]

APRIL 27, 1917.

COMMANDING GENERAL SOUTHERN DEPARTMENT,
FORT SAM HOUSTON, TEX.:

Reference your number 5062. Arrangements for Signal Corps being made with view to joining training camps about June 8. Department signal officer should address suggestions as to details to chief signal officer. Plan for medical units now being formulated.

McCAIN.

Same telegram repeated to commanding generals Eastern, Central, and Western Departments.

[25. Telegram.]

APRIL 27, 1917.

COMMANDING GENERAL,
ALL DEPARTMENTS IN THE UNITED STATES:

Following modification made with reference to orders heretofore issued: Actual instruction at training camps is scheduled to begin May 15. The list of selected citizens to enlist under section 54 will be announced May 8, or as soon before that date as the department commander may deem best with respect to each camp. Department commanders are authorized to announce a final date for filing applications with respect to each camp. The citizens selected will be notified individually when final list is prepared and instructed to report at camp as soon after May 8 as practicable, but not later than May 14. Blank form of one department seen in this office indicates misconstruction of telegram from this office April 18 prescribing form

for certificate. Agreement referred to in telegram is not the enlistment oath. Enlistment oath made on arriving at camp. not at time of examination. Instruction reference reserve officers will follow.

McCain.

[26. Telegram.]

April 27, 1917.

Commanding General Central Department,
Chicago, Ill.:

Reference your telegram 26th. Question of increasing ration allowance training camps from 50 cents to 75 cents per day under advisement. If change can not be made, possibly men in camp will make up deficiency if contemplated generous rate of pay is authorized by Congress.

McCain.

Same telegram repeated to commanding generals Eastern, Southern, and Western Departments.

[27. Telegram.]

April 28, 1917.

Commanding General, all Departments in the United States:

Quartermaster Corps is authorized to ship at Government expense the authorized private mounts of all officers of Regular Army ordered to duty at training camps established by telegraphic orders this office April 17.

McCain.

[28. Telegram.]

April 28, 1917.

Commanding General, all Departments in the United States:

Following modification made with reference to orders heretofore issued. Actual instruction at training camps is scheduled to begin May 15. The list of selected citizens to enlist under section 54 will be announced May 8, or as soon before that date as the department commander may deem best, with respect to each camp. Department commanders are authorized to announce a final date for filing applications with respect to each camp. The citizens selected will be notified individually when final list is prepared, and instructed to report at camp as soon after May 8 as practicable, but not later than May 14. Depart-

ment commanders will order into active service, under section 38, national-defense act, all reserve officers of Infantry, Cavalry, Field Artillery, and Coast Artillery in their respective departments. Assign them to duty at training camps within department, but not necessarily in their own area, so as to supply a number of assistants to Regular Army instructors. Enlisted men who are ordered hereunder will be discharged on receipt of order. Reserve officers to report as soon as practicable between May 1 and May 8.

McCain.

[29. Telegram.]

April 30, 1917.

Commanding General, all Departments in the United States:

General Orders No. 50, issued to-day, is repeated.

"Under the authority contained in section 38 of an act of Congress approved June 3, 1916, the President hereby orders all officers of the Cavalry, Field Artillery, Coast Artillery, and Infantry sections of the Officers' Reserve Corps residing within the continental limits of the United States into active service, to take effect May 8, 1917.

"The commanders of the territorial departments in which such officers reside will issue the individual orders with respect to the officers concerned. Department commanders will assign such officers to duty for instruction at the training camps established by telegraphic orders from the War Department dated April 17, 1917."

Any orders heretofore issued fixing a date other than as above will be amended to conform to General Orders No. 50. All reserve officers to be ordered into active service by department commanders under this authority will include those whose names were furnished by letter from this office April 24.

McCain.

[30. General order.]

General Orders, No. 50. } War Department, *Washington, April 30, 1917.*

Under the authority contained in section 38 of an act of Congress approved June 3, 1916, the President hereby orders all officers of the Cavalry, Field Artillery, Coast Artillery, and Infantry sections of the Officers' Reserve Corps residing within

the continental limits of the United States into active service, to take effect May 8, 1917.

The commanders of the territorial departments in which such officers reside will issue the individual orders with respect to the officers concerned. Department commanders will assign such officers to duty for instruction at the training camps established by telegraphic orders from the War Department dated April 17, 1917.

(A. G. O.)

By order of the Secretary of War:

H. L. Scott,
Major General, Chief of Staff.

Official.

H. P. McCain,
The Adjutant General.

[31. Telegram.]

May 1, 1917.

Commanding General of all Department Commanders in the United States and Staff Corps and Departments:

All enlisted men who are reserve officers of Infantry, Cavalry, Field Artillery, and Coast Artillery are included in General Orders, No. 50, 1917, and are ordered into active service May 8. Reserve officers of Engineers and staff departments will not be ordered into service in a body, but individually as required. No enlisted man who is also a reserve officer will be left on present duty after he is ordered into active service. He must take over legitimate duties of an officer. Need for expansion of military forces is urgent. Every trained man is needed in the place he can best fill. He should have corresponding grade and pay, no more and no less. All who do not desire to serve as reserve officers under above conditions should telegraph their resignations to The Adjutant General at once. All who have been examined and recommended for appointment in Infantry, Cavalry, Field Artillery, or Coast Artillery but not yet commissioned will be ordered to training camps when they accept their commissions, or on detached service in present grades if not appointed and ordered as reserve officers by May 10. Any man who prefers to remain on present duty will officially notify his commanding officer that he will not accept commission when tendered. Commanding officers and enlisted men concerned are

authorized to ignore orders heretofore issued sending such men to training camps, but commanding officers will report facts to department commander. Enlisted men referred to above who are now at training schools must be transferred to training camps ordered April 17, if they desire to hold or accept commissions. This is in justice to them. Furthermore, they should be valuable assistants in the larger camps. Places in training camps must be kept open for all candidates, whether enlisted men or civilians, who have been examined and recommended for appointment. Reserve officers appointed since last lists were furnished to department commanders will be ordered into active service from this office and ordered to report to department commanders for assignment to camps. Noncommissioned officers now at training schools and who are not transferred to training camps as reserve officers or recommended men will be eligible for temporary vacancies Regular Army if qualified. Department commanders will inform commanding officers of all enlisted men concerned. Care must be taken not to confuse the men referred to herein with men recommended for temporary appointment in Regular Army.[1]

McCain.

[32. Telegram.]

May 4, 1917.

Commanding General Eastern Department, Governors Island, N. Y.:

Both training camps at Plattsburg Barracks are under commanding general Eastern Department. Commanding general Northeastern Department will supervise recruitment for camp pertaining to his department and is authorized to inspect the instruction of that camp, relieve instructors for cause, and make such recommendations to commanding general Eastern Department or War Department as he deems necessary.

McCain.

Same telegram to commanding general Northeastern Department, Boston, Mass.

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[1] The last eight words do not state the case accurately. The following will be substituted, to wit: "Men recently recommended for temporary appointment in case of war."

[33. Telegram.]

MAY 4, 1917.

COMMANDING GENERAL SOUTHERN DEPARTMENT, FORT SAM HOUSTON, TEX.:

The command of and supervision of all arrangements for training camp now being established at Fort Logan H. Roots for twelfth divisional area will be retained by commanding general Southern Department until May 25, on which date it will be transferred to commanding general Southeastern Department.

MCCAIN.

Same telegram to commanding general Southeastern Department, Charleston, S. C.

SCHEDULE.

TRAINING CAMPS FOR RESERVE OFFICERS AND CANDIDATES FOR APPOINTMENT AS SUCH.

MAY 15–AUGUST 11, 1917.

DIVIDED INTO

FIRST PERIOD, May 15 to June 16, 1917, during which all students pursue the same course.

SECOND PERIOD, June 18 to August 11, 1917, during which students are grouped by arms and pursue corresponding courses.

To secure uniform progress in all schools a minimum number of hours per week for each subject is prescribed. Latitude is thus left to camp commanders for the best adjustment in their schedule of the prescribed hours to local conditions and areas.

The schedule is based upon a minimum day of 10 hours, usually 5 hours in the morning, 3 in the afternoon, and 2 for study in the evening. In allotting the total number of hours to each week a small allowance has been made for the necessary intermissions.

The prescribed schedule for the average week will ordinarily be carried out from Monday to Friday, inclusive. Saturday will be used in bringing up to requirements work which has been interrupted by weather or other unforeseen conditions; for vaccinations, examinations, tests in horsemanship, etc., for which no time is provided; and for additional instruction in such matters as the experience of the particular school renders advisable. It is expected that at least five hours of each Saturday will be devoted to these purposes.

FIRST PERIOD.

MAY 15–JUNE 16, 1917.

First week, May 15–19.

		Hours.
Organization of companies. Issue of equipment. Instruction in arrangement of beds and lockers and in barrack regulation		8
Evening study hours		8
Practice marches, three, without arms		3
Drill:		
Physical	1½	
School of the Soldier	1½	
School of the Squad, close and extended order without arms	3	
Sighting	3	
Semaphore signaling	3	
		12
Conferences:		
Care of equipment	2½	
Tables of Organization, United States Army. 1917	1½	
Infantry Drill Regulations, page 7 to page 14, inclusive	1½	
Manual Interior Guard Duty, paragraphs 1 to 40, inclusive	1½	
		7
		38

Second week, May 21–26.

Evening study hours		10
Practice march, light kit		2
Drill:		
Physical	2½	
School of the Squad, close and extended order	3	
School of the Company—close order, 2 hours; extended, 2 hours	4	
Manual of the Bayonet	2½	
Manual of the Saber	1	
Position and aiming	2½	
Signaling, semaphore	5	
		20½

		Hours.
Conferences:		
Infantry Drill Regulations, paragraphs 31 to 174	7½	
Manual Interior Guard Duty, paragraphs 41 to 346	7½	
		15
		47½

Third week, May 28–June 2.

[May 30, holiday.]

Evening study hours		8
Practice march, march kit		2
Drill:		
Physical	2	
School of the Company, close and extended order	6	
Manual of the Bayonet	2	
Position and aiming, and deflection and elevation correction	2	
Signaling, semaphore, and flag	4	
		16
Conferences:		
Infantry Drill Regulations, paragraphs 175 to 257	6	
Manual Interior Guard Duty, paragraphs 347 to 367	1½	
Field Service Regulations, information, security, paragraphs 9 to 83, inclusive	4½	
		12
		38

Fourth week, June 4–9.

Evening study hours		10
Practice marches, two, march kit		2½
Drill:		
Physical	2½	
School of the Company, close and extended order	5	
Gallery practice; signaling, flag and semaphore	10	
Mounting guard; posting reliefs; conduct of guard	2½	
		20

		Hours.
Conferences:		
Infantry Drill Regulations, paragraphs 258 to 326	3	
Small problems for Infantry—first, second, third, fourth, fifth, and sixth problems	6	
Army Regulations—Paragraphs 1–27, 54–56, 64, 68, 93, 103, 104, 114, 139–143, 162, 163, 168, 169, 201–206, 245, 246, 248, 254–256	3	
(Instructions in Army Regulations will include under the paragraphs pertinent thereto instruction in the preparation of reports, returns, correspondence, interior economy, supplies, messing.)		
Field Service Regulations—Orders, marches, and convoys, paragraphs 84 to 120, inclusive	3	
		15
		47½

Fifth week, June 11–16.

Evening study hours		10
Drill:		
Physical	2½	
School of the Company, close and extended order	2½	
School of the battalion	2½	
Gallery practice, signaling	7½	
		15
Field work—patrols		7½
Conferences:		
Small problems for Infantry—seventh problem, inclusive, to end of book	6	
Army Regulations—Paragraphs 265–302, 316–328, 355–374, 377–392, 398, 400–406, 435–439, 441–443, 653–703, 710–726, 740, 741, 748, 749, 751, 775–796, article 62; paragraphs 811, 813, 820–824, 826, 834–839, 922, 923, 926–935, 1000–1005, 1011, 1027, 1036, 1077–1085, 1135, 1136, 1146	7½	
Studies in Minor Tactics, pages 1 to 15, inclusive	1½	
		15
		47½

SECOND PERIOD—INFANTRY.

JUNE 18 TO AUGUST 11, 1917.

Sixth week, Infantry, June 18–23.

		Hours.
Evening study hours		10
Range practice: A total of 38 hours per organization is allotted. Additional time found necessary will be taken on Saturdays.		
Rifle: The qualification course, instruction, and record practice will be fired; estimating distances		10
Drill:		
Physical	2½	
Company	2½	
Pistol: Preliminary, and position, and aiming	2½	
		7½
Field work: Company on outposts and as advance and rear guards		5
Conferences:		
Army Regulations—paragraphs 1202–1215 (in a general way covering only essentials), 1256–1258, 1308, 1309, 1315, 1316	1½	
Infantry Drill Regulations—paragraphs 327 to 622, inclusive	6	
Studies in Minor Tactics—page 16 to "Events of the morning," page 65	6	
Sketching	1½	
		15
		47½

Seventh week, Infantry, June 25–30.

Evening study hours		10
Range practice: Rifle continued, estimating distances, use of range finder		10
Drill:		
Physical	2½	
Company	2½	
Battalion	2½	
		7½

		Hours.
Field work: Company in attack and defense, including preparation field fortifications		5
Conferences:		
Studies in Minor Tactics—"Events of the morning," pages 65 to 129, inclusive	6	
Sketching	9	
		15
		47½

Eighth week, Infantry, July 2–7.

[July 4, holiday.]

Evening study hours		8
Range practice: Rifle continued, estimating distances, use of range finder		8
Drill:		
Physical	2	
Company	2	
Battalion	2	
		6
Field work: Battalion in attack and defense		4
Conferences:		
Studies in Minor Tactics, pages 130 to 201, inclusive	6	
Sketching	6	
		12
		38

Saturday lecture: Infantry.

Ninth week, Infantry, July 9–14.

Evening study hours		10
Range practice: Rifle concluded; pistol, dismounted course		10
Drill:		
Physical	2½	
Company	2½	
		5
Field work: Scouts and patrols; battalion in advance guard; battalion in attack		7½

		Hours.
Conferences:		
Studies in Minor Tactics, pages 202 to 222, inclusive	1½	
Battle Fire Training—Determination of ranges, target designation, fire distribution	7½	
Manual for Courts-Martial, beginning to page 119	6	
		15
		47½

Saturday lecture: Cavalry.

Tenth week, Infantry, July 16–21.

		Hours.
Evening study hours		8
Drill:		
Bayonet fighting	2½	
Company	2½	
Tent pitching	2	
		7
Field work:		
Battalion camp overnight with outpost	12½	
Battalion in defense, siting, and construction trenches	5	
		17½
Conferences:		
Battle Fire Training—Communication, signals, transmission of fire data, fire discipline, application of fire	7½	
Manual for Court-Martial, pages 120 to 270	7½	
		15
		47½

Saturday lecture: Artillery.

Eleventh week, Infantry, July 23–28.

Evening study hours		10
Drill:		
Bayonet fighting	2½	
Machine guns	4½	
Company	5	
Battalion	2½	
		14½

		Hours.
Combat firing practice: Platoon		4
Field work: Battalion in attack		4
Conferences:		
Battle Fire Training, conduct of fire	1½	
Manual for Courts-Martial, page 270 to bottom page 301, practical problems and illustration work of court-martial	4½	
Rules of Land Warfare, pages 11 to 37, inclusive	1½	
Personal and military hygiene, camp sanitation, sanitary service of the camp and in combat	7½	
		15
		47½

Twelfth week, Infantry, July 30–August 4.

Evening study hours		8
Drill:		
Company	1	
Battalion, ceremonies	1½	
		2½
Field work: Scouting, patrolling, and outposting at night		3
Combat firing practice: Company		4
Trench warfare: Grenades; use of and defense against gas; attack and defense; communications		15
Conferences:		
Billeting—Notes on phases, trench warfare, Army War College	3	
Rules of Land Warfare, pages 38 to 150; practical problems	7½	
First aid—Wounds, soft parts; fractures; poisons; asphyxia and other emergencies	4½	
		15
		47½

Thirteenth week, Infantry, August 6–11.

[August 6 and 7.]

Drill:		
Physical	1	
School of squad, company, battalion	5	
		6

	Hours.
Combat firing practice: Battalion	2
Field work: Battalion in attack and in defense at night	4
Trench warfare	4
	16

August 8 to 11, inclusive, will be devoted to maneuvers.

SECOND PERIOD—CAVALRY.

JUNE 18 TO AUGUST 11.

The training of all officers for the first contingent being identical from May 15 to June 16, and August 8 to 11 being reserved for maneuvers, there remains for Cavalry training the period between June 18 and August 10, inclusive. As this period includes for Infantry candidates conferences on Army Regulations, Minor Tactics, Fire Training, Sketching, and Rules of Land Warfare, etc., that are as important to the Cavalry as to the Infantry officer, and to avoid a duplication of instruction, it is considered advisable to so arrange the Cavalry schedule as to permit the attendance of Cavalry candidates at the conferences prescribed for Infantry in the period June 18 to August 10. The time thus left available for exclusively Cavalry training is so brief that some extension of the working day and a more complete use of Saturdays will be necessary than was prescribed in the first five weeks. The working day will therefor be 45 minutes longer than that scheduled for the Infantry in the corresponding period, and conferences on Cavalry subjects will take place on Saturdays.

In view of the brief period for mounted work it is expected that camp commanders will permit individual riding by officers off duty at every opportunity.

The grooming, care of animals, stable management, and the cleaning and care of Cavalry equipment, which are assigned to the three-quarters of an hour added to the daily schedule, are intended to be applicatory instruction.

Sixth week, Cavalry, June 18–23.

		Hours.
Evening study hours		10
Range practice: A total of 38 hours per organization is allotted. Additional time found necessary will be taken on Saturdays.		
Rifle: The qualification course, instruction, and record practice will be fired; estimating distance		10
Grooming, care of animals	2½	
Cleaning and care of equipment	1¼	
Fitting saddles, bridles, etc	2	
		5¾
Drill: School of trooper, mounted; equitation		13½
Conferences:		
Army Regulations, paragraphs 1202–1215 (in a general way covering essentials only), 1256–1258, 1308, 1309, 1315, 1316	1½	
Studies in Minor Tactics, page 16, to "Events of the morning," page 65	6	
Sketching	1½	
		9
Sunday conference: Care of animals, stable management, Cavalry Drill Regulations, paragraphs 965–973, inclusive		1½
		49¾

Seventh week, Cavalry, June 23–30.

Evening study hours		10
Range practice: Rifle continued, estimating distances, use of range finder		10
Grooming, feeding, stable management	2½	
Inspection of shoeing	2	
Cleaning and care of equipment	1¼	
		5¾
Drill: School of trooper, mounted; equitation		10½
Conferences:		
Studies in Minor Tactics, "Events of the morning," page 65 to 129, inclusive	6	
Sketching	9	
		15
Saturday conference: Horse shoeing, inspection of shoeing; the Army Horseshoer, paragraphs 26 to 51, inclusive, and paragraph 58		3
		54¼

Eighth week, Cavalry, July 2–7.

[July 4, holiday.]

		Hours.
Evening study hours		8
Range practice: Rifle continued, estimating distance, use of range finder		8
Grooming, feeding, stable management		2
Care of equipment		1
Drill: School of trooper, mounted; use of pistol, saber, mounted		10
Conferences:		
Studies in Minor Tactics, pages 130 to 201, inclusive	6	
Sketching	6	
		12
Saturday conference: Common Diseases of Cavalry Horses, Chapters VI, VII, IX, X; The Army Horse in Accident and Disease		3
		44

Saturday lecture: Infantry.

Ninth week, Cavalry, July 9–14.

Evening study hours		10
Range practice: Rifle concluded; pistol, dismounted course		10
Grooming, feeding, stable management		2½
Cleaning and care of equipment		1¼
Drill: School of Trooper, equitation, use of arms, mounted		12½
Conferences:		
Studies in Minor Tactics, pages 202 to 222, inclusive	1½	
Battle-fire training—Determination of ranges, target designation, fire distribution	7½	
Manual for Courts-Martial, to page 119, inclusive	6	
		15
Saturday conference: Sore backs, bruises, etc., Chapter V; The Army Horse in Accident and Disease		2
		53¼

Saturday lecture: Cavalry.

Tenth week, Cavalry, July 16–21.

		Hours.
Evening study hours		10
Grooming, stable management		2½
Care of equipment		1¼
Drill:		
School of Trooper, mounted; use of pistol and saber	13½	
School of Squad, mounted	11	
		24½
Conferences:		
Battle-fire training, communication, signals, transmission of fire data, fire discipline, application of fire	7½	
Manual for Courts-Martial, pages 120 to 270	7½	
		15
Saturday conference: Cavalry scouting, patrolling		3
		56¼

Saturday lecture: Artillery.

Eleventh week, Cavalry, July 23–28.

Evening study hours		10
Grooming, care of animals		2½
Care of equipment		1¼
Drill:		
School of Squad, mounted	9	
School of Platoon, mounted	13½	
		22½
Conferences:		
Battle-fire training, conduct of fire	1½	
Manual for Courts-Martial, page 270 to bottom page 301; practical problems and illustration work of court-martial	4½	
Rules of Land Warfare, pages 11 to 37, inclusive	1½	
Personal and military hygiene, camp sanitation, sanitary service of the camp and in combat	7½	
		15
Saturday conference: Cavalry marches and camps; Cavalry Drill Regulations, paragraphs 966, 970, 971, 977–987; Field Service Regulations, Article IV		2
		53¼

Twelfth week, Cavalry, July 30–August 4.

		Hours.
Evening study hours		8
Grooming, care of animals		2½
Care of equipment		1¼
Drill:		
School of platoon, scouting and patrolling, including 3 hours at night	9½	
School of troop	3	
Trench warfare; grenades; use of and defense against gas; attack and defense, communications (to be taken with the Infantry candidates)	15	
		27½
Conferences:		
Billeting—Notes on phases, trench warfare, Army War College	3	
Rules of Land Warfare, pages 38 to 150, practical problems	7½	
First aid—Wounds, soft parts; fractures; poisons, asphyxia, and other emergencies	4½	
		15
Saturday conference: Probable employment of Cavalry in the war with Germany		1
		55¼

Thirteenth week, Cavalry, August 6–11.

Evening study hours		4
Grooming, care of animals		2½
Care of equipment		1¼
Drill:		
School of troop, use of covering detachments on the march	13½	
School of squadron	2½	
		16
		23¾

Maneuvers, August 8 to 11, inclusive.

SECOND PERIOD—ARTILLERY.

JUNE 18 TO AUGUST 11, 1917.

Sixth week, Artillery, June 18–23.

		Hours.
Evening study hours		10
Drill:		
Physical	1	
Battery dismounted	½	
Pistol manual	2	
		3½
Soldiers mounted		5
Stable management—		
Grooming, feeding, watering		7
Conformation, shoeing		2½
Firing instruction—		
Matériel, explanation and care of	5	
The cannoneer	5	
		10
Signaling—Semaphore, buzzer, telephone		4½
Conferences:		
Army Regulations, paragraphs 1202–1215 (in a general way covering only essentials), 1256–1258, 1308, 1309, 1315, 1316	1½	
Studies in Minor Tactics, page 16, to "Events of the morning," page 65	6	
Care and conditioning of horses, elementary gunnery, definitions	7½	
		15
		57½

NOTE.—Under "signaling," the instructor will include description, theory, and care of instruments.

Seventh week, Artillery, June 25–30.

Evening study hours		10
Drill:		
Physical	1	
Battery dismounted	½	
Pistol manual	1	
		2½
Soldier mounted		7½
Stable management—grooming, feeding, watering		5
Shoeing		2½

		Hours.
Firing instruction—		
Matériel, explanation and care of	2½	
The cannoneer	2½	
The gun squad	5	
		10
Signaling—semaphore, buzzer, telephone		5
Conferences:		
Studies in Minor Tactics, "Events of the morning," pages 65 to 129, inclusive	6	
Care and conditioning horses, elementary gunnery, nature of artillery fire, forces acting on the projectile, causes affecting accuracy of fire, the trajectory, kinds of cannon, powers and limitations of various calibers	9	
		15
		57½

[July 4, holiday.]

Evening study hours		8
Drill:		
Physical	1	
Battery dismounted	½	
Pistol practice	2	
		3½
Soldier mounted	10	
Driver	5	
		15
Matériel, field glasses, and B. C. telescope	2½	
The cannoneer	2½	
The gun squad	5	
		10
Signaling—semaphore, buzzer, telephone	5	
Harness cleaning	2	
		7
Conferences:		
Studies in Minor Tactics, pages 130 to 201, inclusive	6	
Preparation of fire	6	
		12
		55½

Saturday lecture: Infantry.

NOTE.—Under "Signaling," instruction will be given in the telephone tests. Under "Material," instruction in calibration of field glasses and hands will be given.

Ninth week, Artillery, July 9–14.

		Hours.
Evening study hours		10
Drill:		
Physical	1	
Battery dismounted	½	
Pistol practice	2	
		3½
Soldier mounted	5	
Driver	10	
		15
Matériel, B. C. telescope, and range finder	2½	
The cannoneer	2½	
The gun squad	2½	
The firing battery	2½	
		10
Signaling—semaphore, buzzer, telephone		5
Scouts and agents		2
Conferences:		
Studies in Minor Tactics, pages 202 to 222, inclusive	1½	
Manual for Courts-Martial, beginning to page 119	6	
Sketching	7½	
		15
		60½

Saturday lecture: Cavalry.

Tenth week, Artillery, July 16–21.

Evening study hours		8
Drill:		
Physical	1	
Battery dismounted	½	
Pistol practice	2	
		3½
Soldier mounted	5	
Driver	10	
		15
Matériel, repair of	2½	
The cannoneer	1	
The gun squad	2½	
The firing battery	4	
		10
Signaling—Semaphore, buzzer, telephone		2
Scouts and agents, telephone detail		4

		Hours.
Conferences:		
Manual for courts-martial, pages 120 to 270	7½	
Fire for adjustment, fire for effect, ammunition supply	7½	
		15
		57½

Saturday lecture: Artillery.

Eleventh week, Artillery, July 23–28.

Evening study hours		10
Drill:		
Physical	1	
Battery dismounted	½	
		1½
Soldier mounted	2	
Driver	3	
Battery mounted	10	
		15
The cannoneer	1	
The gun squad	2½	
Firing battery	5	
		8½
Signaling		1
Battery detail		5
Dismounting and mounting gun, filling cylinder		4
Conferences:		
Manual for courts-martial, page 270 to bottom page 301, practical problems, and illustration work of court-martial	4½	
Rules of land warfare, pages 11 to 37, inclusive	1½	
Personal and military hygiene, camp sanitation, sanitary service of the camp and in combat	3	
Determination of firing data, principles of fire	6	
		15
		60

Saturday: Deflection by compass.
Conference.

Twelfth week, Artillery, July 30–August 4.

Evening study hours		8
Drill:		
Physical	1	
Battery dismounted	½	
		1½

		Hours.
Drill—Continued.		
Driver	2½	
Battery mounted	7½	
Occupation of position	2½	
		12½
The firing battery	5	
The battery detail	5	
		10
Signaling		1
Packing equipment	2	
March in full pack, making and breaking camp	8	
		10
Conferences:		
Billeting—Notes on phases, trench warfare, Army War College	3	
Rules land warfare, pages 38 to 150, practical problems	7½	
First aid: Wounds, soft parts; fractures; poisons; asphyxia and other emergencies	4½	
		15
		58

Saturday practical: Designation and identification of objectives.

Thirteenth week, Artillery, August 6–11.

Drill:		
Physical	1	
Battery dismounted	½	
		1½
Battery mounted, occupation of position		6
Sketching		4
Adjustment of sight and quadrants		2

Lectures:

Artillery in the field—

(*a*) Employment.
(*b*) Information service.
(*c*) Choice of position.
(*d*) Defilade and cover.
(*e*) Fire appropriate to various targets.
(*f*) Probabilities and their application to fire.
(*g*) Effects of temperature and atmospheric pressure on the trajectory.
(*h*) Sanitation.

August 8 to 11, inclusive, will be devoted to maneuvers.

NOTE.—During the hours devoted to stable management instructors will discuss the most common ailments of the horse, their symptoms, and treatment.

During all firing instruction explanation must be given of the various elements of fire and of the principles governing their application. Such blackboard demonstrations as may be necessary will be given during the lectures.

The hours devoted to mounted instruction are based on the assumption that sufficient animals will be available. If such is not the case the number of hours must be reduced correspondingly. During the period devoted to stable management the students will groom, feed, and water the horses.

SECOND PERIOD—ENGINEERS.

JUNE 18 TO AUGUST 11, 1917.

1. For the first five weeks the Engineers take the course prescribed for Infantry. Thereafter their training is specialized.

2. **Object.**—The controlling object is to prepare these officers for their duties in the training of new organizations. These are of two general classes—(1) duties relative to administration, equipment, discipline, etc., and (2) duty as instructors.

3. The course for Infantry officers covers the first class of duties and also practically the entire scope of "General Service Training" required for Engineers, except mounted work. It is expected that the Engineer Reserve Officers are qualified as civilian engineers, but are practically untrained as soldiers. It therefore seems important that their purely military training should not be curtailed to give them Engineer training in subjects in which they are fairly proficient or can grasp readily and without interference with their duties, as an incident to the training of their permanent commands. For this reason the Engineer training in these camps is limited to the theory and practice of military engineering to the extent that it is a specialty and not merely the application of civil engineering practice. Further, advantage is taken of this opportunity to enable these officers to gain familiarity through observation and participation, with field firing and other Infantry work, which is not ordinarily included in the scope of training for Engineer troops, but has a most important bearing on the tactical application of military engineering.

4. The special subjects prescribed for the Engineers are:

(1) Organization and equipment of Engineer troops, theoretical and practical.

(2) Engineers in war and military engineering, theoretical.

(3) Engineer drill, practical.

(4) Tactical employment of military engineering and Engineer troops, practical.

(5) Equitation, care and feeding of animals, stable management, practical.

5. **Organization and equipment** is covered in conferences and demonstrated at drill.

6. **Engineers in war and military engineering** is a general subject for conferences. Special subjects under this heading are:

General description of duties and functions of Engineer troops in theater of operations.

Direction of engineer operations.

Military engineering, description and application of—

Reconnaissance.

Pioneer work, bridges, and bridging expedients—

Road building and repair, etc.

Field fortifications, sapping, and mining—

General principles.

Elements and details.

Siting, design and laying out.

Construction.

Demolitions.

Castramentation.

Care and feeding of animals, stable management, etc.

Special work—

Railroads, defense on line of communication, municipal engineering, engineer depots, etc.

Training of Engineer troops.

All of these subjects should be covered. They should be taken up in the order which will assist most effectively in the practical work.

7. **Engineer drill** is for practical demonstration of details of military engineering. The attainment of manual expertness is not contemplated and should not be attempted. Every effort should be made to teach correct principles governing the instruction of enlisted men in the details of engineer work.. The nature and scope of the work is suggested in the weekly schedules.

8. **Tactical employment of military engineering.** This is to demonstrate the application of the engineering subjects under actual or assumed tactical situations and to give practice in handling Engineer troops under field conditions. The hours designated for this work are in general those set aside for fieldwork for the Infantry. It is intended that the engineer work be planned to take advantage of the situations and solutions developed by the Infantry when practicable, but when the situations developed in the Infantry problems do not furnish a suitable basis for the engineering lessons to be taught, the problems for the Engineers should be devised and conducted independently.

9. **Equitation, etc.** This is to give inexperienced officers as much training as possible in riding on the road and across country and to fit them as instructors and commanders of mounted Engineer units.

Sixth week, Engineers, June 18–23.

		Hours.
Evening study, hours		6
Range practice (same as Infantry): A total of 38 hours per organization is allotted. Additional time found necessary will be taken on Saturdays.		
Rifle: The qualification course, instruction and record practice, will be fired; estimating distances		10
Drill:		
Physical or equitation	2½	
Company	1	
Pistol, preliminary and position and aiming	2½	
Engineer—		
Transportation, issue, and care of equipment	3	
Use of cordage, expedients for moving weights	3	
		12
Fieldwork: Tactical use of Engineer troops		5
Conferences (day and evening):		
Army Regulation (same as Infantry), paragraphs 1202–1215 (in a general way covering only essentials), 1256–1258, 1308, 1309, 1315, 1316	1½	
Infantry Drill Regulations, paragraphs 327 to 622, inclusive	6	

		Hours.
Conferences (day and evening)—Continued.		
Organization and equipment of Engineer troops	3	
Engineers in war	4	
		14½
		47½

Seventh week, Engineers, June 25–30.

Evening study hours		6
Range practice (same as Infantry): Rifle continued, estimating distances, use of range finder		10
Drill:		
Physical or equitation, etc	2½	
Company	1	
Engineer reconnaissance, topographical and engineer	8	
Bridges, fixed	10	
		21½
Field work: Tactical use of military engineering tactical reconnaissance		5
Conferences (day and evening): Engineers in war		5
		47½

Eighth week, Engineers, July 2–7.

[July 4 holiday.]

Evening study hours		5
Range practice (same as Infantry): Rifle continued, estimating distances, use of range finder		8
Drill:		
Physical or equitation, etc	2	
Company	1	
Engineer—		
Bridges, pontoon	6	
Field fortifications, details	8	
		17
Field work: Tactical use of military engineering and tactical and engineer reconnaissance		4
Conferences (day and evening): Engineers in war		4
		38

Saturday lecture: Infantry.

Ninth week, Engineers, July 9–14.

		Hours.
Evening study hours		6
Range practice (same as Infantry): Rifle concluded; pistol, dismounted course		10
Drill:		
Physical or equitation, etc	2½	
Company	1	
Engineer, obstacles and trench accessories	5	
		8½
Field work: Tactical application of military engineering		7½
Conferences (day and evening):		
Battle fire training (same as Infantry)	7½	
Engineers in war	2	
Manual for courts-martial, beginning to page 119	6	
		15½
		47½

Saturday lecture: Cavalry.

Tenth week, Engineers, July 16–21.

Evening study hours		5
Drill:		
Bayonet fighting	1	
Company	1	
Tent pitching	2	
Engineer, saps and mines	8	
		12
Field work: Overnight march and camp		12½
Conferences:		
Battle fire training (same as Infantry), communication, signals, transmission of fire data, fire discipline, application of fire	7½	
Manual for Courts-Martial (same as Infantry), pages 120 to 270	7½	
Engineers in war	3	
		18
		47½

Saturday lecture: Artillery.
Saturday: Ride.

Eleventh week, Engineers, July 23–28.

		Hours.
Evening study hours		6
Drill:		
Bayonet fighting	1	
Machine guns	2	
Company drill	1	
Battalion drill	1	
Engineer drill, fortifications, siting, and layout	15½	
		20½
Combat firing practice: Platoon		2
Conferences, afternoon and evening (same as Infantry):		
Battle fire training, conduct of fire	1½	
Manual for Courts-Martial, page 270 to bottom page 301, practical problems and illustration work of court-martial	4½	
Rules of Land Warfare, pages 11 to 37, inclusive	1½	
Personal and military hygiene, camp sanitation, sanitary service of the camp, and in combat	7½	
Engineers in war	4	
		19
		47½

Saturday: Ride.

Twelfth week, Engineers, July 30–August 4.

Evening study hours		5
Drill:		
Company	1	
Battalion, ceremonies	1½	
Engineer, demolitions	4	
		6½
Field Work: Tactical use of military engineering at night		3
Trench warfare (same as Infantry): Grenades, use of and defense against gas; attack and defense; communications		15

		Hours
Conferences, day and evening (same as Infantry):		
Billeting—Notes on phases, trench warfare, Army War College	3	
Rules of Land Warfare, pages 38 to 150, practical problems	7½	
First aid—Wounds, soft parts; fractures; poisons; asphyxia and other emergencies	4½	
Engineers in war	3	
		18
		47½

Saturday: Ride.

Thirteenth week, Engineers, August 6 and 7.

		Hours.
Drill:		
Physical	1	
Company	2	
		3
Combat firing, battalion (observe)		2
Tactical use of military engineering		4
Conference: Engineers in war (training of Engineer troops)		7

Maneuvers August 8 to 11. Tactical use of Engineer troops.

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